CENTER FOR FLORIDA HI TOR ORAL HI TOR RO RA

ORAL INTERVIEW WITH: Professor Robert MacDonald

INTERVIEWER: James M. Den am

PLA ! E O " INTERVIEW: "lor#da \$o%t ern ! olle&e

DATE O" INTERVIEW: December '() *+'+

M, James M. Den am -.M#/e01 R, Professor Robert MacDonald

M: Toda2 #s December ' (t) and I3m once a&a#n ere 4#t Robert MacDonald. We3re cont#n%#n& o%r con5ersat#ons re&ard#n& #s oral #stor2 and #s I#fe. Mr. MacDonald) o4 are 20% toda26

R: "#ne. T an/ 20%.

M: 7efore 4e &et started 4#t 20%r memor2 of t e f#ne arts ser#es t at 20% 8%t to&et er ere at "lor#da \$o%t ern) I 4o%ld I#/e for 2o% to tal/ a I#ttle b#t abo%t Pres#dent ! arles T r#ft. W at 4as e I#/e as a 8res#dent and also o4 4as 20%r relat#ons #8 4#t #m6

R: "#rst of all) a5#n& met #m as I descr#bed before #n 7%c/ H#II "alls) Penns2l5an#a 4 ere e 4as 5#s#t#n& and I 4as s8end#n& a s%mmer) I %st ad a br#ef f#rst #m8ress#on) not eno%& t#me to dec#de 4 at I 40%ld reall2 t #n/ abo%t #m 8ermanentl2. W en I came for t at concert) I d#d meet #m and 4as #m8ressed 4#t t e fact t at e ad been t e ass#stant to L%dd \$8#5e2. W en I came ere) I %st m#ssed Dr. \$8#5e2. I t #n/ 4 en I 4as ere on t at concert tr#8) e ad %st 5er2 recentl2 8assed a4a2. I 4as sorr2 to a5e m#ssed t at.

I 4as &lad to /no4 somebod2 4 o ad been an adm#n#strator to #m d%r#n& t at t#me. He co%ldn3t a5e been more d#fferent I &%ess. I remember t #n/#n& beca%se I 4as from \$o%t ! arol#na) t4o m#les o5er t e state l#ne from Nort ! arol#na) /no4#n& t at e 4as from Nort ! arol#na) I 4as fasc#nated b2 t e fact t at e ad been to t e : n#5ers#t2 of ! #ca&o. H#s manner 4as an2t #n& b%t a &rad%ate of t at 8lace) a 8erson fam#l#ar 4#t ! #ca&o. He ad done some remar/able t #n&s e ad bro%& t 4#t #m from ! #ca&o. He ad met Dr. \$nod&rass and e made #m 5#ce;8res#dent ere. I s o%ld a5e /no4n from t at to e<8ect t e %ne<8ected from ! arles T r#ft. I s o%ld be t e last 8erson to sa2 t at beca%se after all) I came from a 5er2 s#m#lar bac/&ro%nd. If an2t #n&) e5en more r%ral t an 4 at #s ad been) ' * m#les from t e nearest to4n) &ro4#n& %8 #n t e cotton f#elds of \$o%t ! arol#na.

M: Wo%ld 20% sa2 t at e 4as 4ell l#/ed b2 t e fac%lt2 or feared b2 t e fac%lt2 or belo5ed b2 t e fac%lt26 Ho4 4o%ld 20% descr#be #m6

R: It 4as a lon& t#me before I ad reall2 learned 4 at tr%t f%l relat#ons #8s 4ere. I ad st#ll to learn t at #t 4as fas #onable al4a2s to b#tc a l#ttle b#t abo%t 2o%r leader) es8ec#all2 an academe. I 4as not 8re8ared for t e fact t at. I ad %st &otten o%t of t e m#l#tar2) I ad been drafted #nto t e A#r "orce) and t ere 4 ere e5er2t #n& 4as ran/.

M: No =%est#ons as/ed.

R: T at s o%ld a5e been t e %n%s%al 8lace to me) fore#&n to me. W at 4as fore#&n to me ere 4as t at t e 8res#dent 40%ld be so > 4ell) e 4as a l#n/ to a man 4 o 4as /no4n as a le&end. I t o%& t a 8erson 4 o 4o%ld be an ass#stant or 5#ce;8res#dent 4 en s%c a man 4as t e ead of #t) m%st be 5er2 %n%s%al. He 4as %n%s%al #n #s #ncons#stenc#es.

M: O/a2. He 4as #ncons#stent. Ho4 so6

R: He a88roac ed t #n&s of 4 ate5er nat%re) #ntellect%al or sem#;#ntellect%al or 4 ate5er) as a 8erson 4 o #f 20% 4al/ed #n t e room and eard #m s8ea/#n& #n a &ro%8 aro%nd t e table) 20% 40%ld a5e dec#ded t at e #s Mr. "arm 7o2 ! ome to To4n. It too/ me a 4 #le to learn t at t at 4as t e /#nd of #ma&e t at e 4anted to a5e.

M: In ot er 4ords) self;effac#n&6

R: Not so m%c so as be#n& fol/lor#st#c #n #s a88roac and /ee8#n& t at so%t ern accent of #s. 7eca%se of t at) I &ot o5er learn#n& t e anac ron#sm of t e fact t at e t%rned o%t to be =%#te an #ntellect%al man. In fact) #t 4as later t at I learned t at e 4as 4r#t#n& t #s #stor2 of "lor#da) 4 #c) I t #n/ 2o%3II a&ree 4#t me) #s o%tstand#n&.

M: ?es. \$o do 2o% a5e an2 ot er 5#5#d memor#es of Pres#dent T r#ft6

R: ?es. To #II%strate t e /#nd of anac ron#sm of t e fact t at #s #ma&e 4 as so false #n nat%re and 2et #s m#nd so =%#c/) #t 4 as #nterest#n& #n & eneral to see t e react#ons of 8eo8le from anot er 8art of t e co%ntr2 4 o 4 ere not a 4 are #t 4 as an anac ron#sm. I & re4 %8 #n t e 0×1 /ne4 t at slo4) dra4l2. dra&&#n& #n t e con5ersat#on ad not #n& to do 4#t #s le5el of #ntell#&ence.

M: \$o t e eas2 4a2 to descr#be #t 40%ld be slo4 tal/#n&) fast t #n/#n&.

R: ?es. \$lo4 tal/#n&) fast t #n/#n&. Probabl2 ca8able e5en to do 8arallels 4#t form%lat#n& #s t o%& ts abo%t t e 8erson e 4as tal/#n& to. W en I ad a c ance to &o a 2ear abroad) 4 en t e2 ad t e Assoc#at#on of M#d; "lor#da

! olle&es;;

M: "re#b%r&6

R: "re#b%r&) 2es. 7eca%se 4e 4ere a5#n& someone from #s colle&e) e

an2t #n& to do 4#t or&an#A#n& #t as far as I /no4. T ere 4 as t e more I#beral and 8ro&ress#5e elements of t e En&I#s de8artment for #nstance bac/ t en.

M: ! an 20% remember an2 of t ose 8eo8le6

R: ?es. T e one 4 o ta%& t #n t e En&l#s de8artment and t eater) I can3t t #n/ of er name %st no4.

M: \$o t e e5ent t at 4as 8lanned) #t 4as 8r#mar#l2 8lanned b2 some fac%lt2) a fe4 fac%lt2 and also st%dents as 4ell6

R: ?es. T ere 4as an En&l#s de8artment lad2 and #t 4as cam8%s 4#de #nsofar led b2 a 5er2 fe4 8eo8le. T e adm#n#strat#on bac/t en 4as m%c more 8ro #b#ted t an no4) as t e 8res#dent 4as) so man2 of t em 4ere afra#d to t #n/ d#fferentl2 #n 8%bl#c. \$o 5er2 fe4 s o4ed %8. \$o #t 4as cons#dered almost a dar#n& t #n& to &o to t at meet#n&. We st#ll a5e) as 20% /no4) latel2 some rac#al t #n&s t at seem to t ro4 %s bac/ #n t#me a lot more t an 4e3d l#/e to adm#t. T at 4as a s%8er) s%8er #ntense s#t%at#on #n t ose da2s. In fact) I don3t t #n/ 4e ad an2 blac/ st%dents on cam8%s.

M: \$o d#d 2o% act%all2 attend t at e5ent6

R: O) 2es.

M: And 4 en 20% left t at e5ent and 20% 4 ent ome) 4 at a88ened6

R: W en I 4ent ome) t at 4as 4 en I 4as resol5ed after all. We m%st &et a4a2) I %st co%ldn3t ta/e t at emot#onal d#c otom2 bet4een 4 at 20% felt abo%t t e deat of Mart#n L%t er E#n& be#n& one of t e lead#n& 8oss#b#l#t#es to ma/e 8ro&ress 4#t rac#al d#scr#m#nat#on) a5#n& #m act%all2 /#lled) t at 4as absol%tel2 ;;

M: \$0 4 at 4as #t abo%t t at da2 #n La/eland t at &a5e 2o% 8a%se) 4 at a88ened 4#t 2o%r ne<t door ne#& bor) 4as #t6

R: ?es) #t 4as. He ad been a 5er2 lead#n& m#n#ster of a Met od#st c %rc and 4e l#/ed #m 5er2 m%c and #s 4#fe as 4ell. In fact) 4 en And2 @r#ff#t came) t e2 &a5e a 4onderf%l d#nner for #m beca%se e5er2bod2 #n t at Aone ad alread2 4ors #88ed And2 @r#ff#t . T at 4as bas#call2 t e ma#n t #n& abo%t #t.

M: \$o t e2 4ere 5er2 ne&at#5e abo%t do#n& an2t #n& l#/e t at6

R: Ver2 m%c so. ?o% remember 4 en I =%oted t e 4#fe as sa2#n&: .J%st #ma&#ne) Mr. MacDonald) t e23re carr2#n& on o5er t at ne&ro.0 I3m not 8rono%nc#n& #t r#& t I3m s%re. T e2 4ere 5er2) 5er2 n#ce 8eo8le. I 4as &ett#n& %sed to t e anac ron#sm) some of t e n#cest 8eo8le I /ne4 st#II are com#n& from t e so%t ad t at 8roblem.

M: O/a2. Mr. MacDonald) 4 at 4ere some of 20%r d%t#es b2 t e end of t e late \mathbb{C} +s6 ?o% ad ceased be#n& %st merel2 art#st #n res#dence) no4 2o% 4ere ta/#n& o5er t e m%s#c de8artment and as t e decade came to a close) 4 at 4ere some of 20%r d%t#es at t at t#me6

R: "#rst of all) #t 40%ld be ard to ta/e 4 at I3m sa2#n& abo%t 4 at ad not been %8 %nt#l t en and 4 at I #n#t#ated) t #s so%nds terr#bl2 e&ot#st#cal b%t t #n/ of #t t #s 4a2 #f 20% 4#ll) onl2 to t e fact t at #t 4as t r%st %8on me to be t e ead of t e de8artment) ne5er e<8ect#n& to) I learned so m%c more abo%t 4 at 4as not 8resent #n o%r m%s#c de8artment. In fact) so I#ttle t at t ere 4as not an2 t o%& t of belon&#n& to a nat#onal assoc#at#on 4o%ld a5e been o%t of t e =%est#on. T ere 4as no bona f#de m%s#c #stor2 co%rse. ! an 20% en5#s#on a de8artment of m%s#c and 4e ad ne5er ad a sen#or rec#tal or a %n#or rec#tal6

As I be&an to loo/ #nto #t) I 4as embarrassed b2 t e fact t at I ad e5en come ere. If I ad /no4n t en 4 at) #n t ose ne<t 4ee/s and mont s learned) I 4o%ld a5e ne5er acce8ted) I 4o%ld a5e acce8ted to 8la2 anot er concert ma2be b%t ne5er c an&ed m2 l#fe. I t #n/ I told 2o% t at In&r#d and I 4ere so s/e8t#cal abo%t #t) 4e /e8t t e rental a8artment arran&ement #n Man attan as lon& as 4e co%ld to be s%re 4e 4anted to sta2.

M: Well) 2es) tal/ abo%t t at a l#ttle b#t and) of co%rse) 4 at 4e %st ment#oned 4#t re&ard to t e Mart#n L%t er E#n& e5ent. D#d 2o% e5er ser#o%sl2 cons#der lea5#n& 2o%r f#rst t ree or fo%r 2ears6

R: Reall2 d#d. I e<8ect t at #f I ad not ad t at t r%st %8on me) I do some of m2 best 4or/ 4 en I3m faced 4#t somet #n& t at #s al#en to me. Not #n& co%ld a5e been at t at 8o#nt #n m2 I#fe as al#en as t e t o%& t of be#n& an adm#n#strator #n a colle&e m%s#c de8artment.

M: On t e ot er and) #t m#& t a5e been e<c#t#n&) ere 20% a5e a c ance to create somet #n& from scratc) 20% don3t a5e somebod2 t at 20% a5e to c an&e t e s2stem or 20% a5e to re8lace #f t at 8erson 4as &ood. ?o% ad t e c ance to reall2 b%#ld #t on 20% r 04n and see t e 8rod%ct of #t.

R: Act%all2) I 4as t e 8rod%ct of 4 at ad not been. As I too/ o5er d#5#d#n& bet4een t e teac #n& and adm#n#strat#on 4as so ne4 to me) I 4as tal/#n& to In&r#d abo%t t #s fa#rl2 latel2) #t3s 8robabl2 4onderf%l t at I /ne4 as I#ttle as I /ne4 abo%t #t. I ne5er ad to t #n/ from 4ee/ to 4ee/ or mont to mont to dread t #s) t at or t e ot er t at 4as com#n& a ead. E5er2 da2 I 4as %st sort of fend#n& for self and tr2#n& to 4or/ m2 4a2 o%t of t #s %n/no4n terr#tor2.

W ere 4e be&an 4as 8%tt#n& me on t e c%rr#c%l%m comm#ttee. I remember m2 f#rst da2 on t at comm#ttee) t e2 co%ld a5e been s8ea/#n& lo4er \$lo5a/#an) I

a5e no #dea abo%t academ#c lan&%a&e at t at 8o#nt. \$o I be&an to learn o%t of necess#t2.

M: \$0 4 at 4ere some of 20%r 4orst memor#es6

R: It #n/ 20% alread2 ant#c#8ated t at) m2 best memor#es) bas#call2 t e e<c#tement after &ett#n& to t e 8res#dent o4 l#ttle t ere 4as to t e m%s#c de8artment or o4 m%c 4e 4ere m#ss#n&) #t became a real e&o tr#8 beca%se I felt l#/e t e Mess#a t at ad been 4a#ted on. An2t #n& I d#d 4as #ncred%lo%s. We ad ne5er ad a sen#or rec#tal. T ere 4as one \$te#n4a2 8#ano and #f I carr#ed on abo%t t #s before) fore me) b%t I 9%st 4al/ed b2 t #s morn#n& a co%8le of t e 8ract#ce rooms) and t e fact t at 4e came from one beat %8 \$te#n4a2 8#ano) to a o%se f%ll of t em and a5#n& t e lar&est collect#on) e5er2 one of 4 #c 4as reac ed b2 be#n& as n#ce as I can to al%mn# or to 4ealt 2 res#dents of t e comm%n#t2) I don3t /no4 o4 I learned to s4eet tal/) 8roof a&a#n t at necess#t2 #s t e mot er of #n5ent#on and I d#d.

I 4as also comb#n#n&t e fact t at I ad s#&ned 4#t an a&enc2 #n Atlanta for cont#n%#n& m2 concerts and t e2 4ere boo/#n& me for a 4 ole season at a t#me #n concerts all o5er. T e bea%t2 of t at 4as #t t%rned o%t to be not s%c an anac ron#sm after all. I 4as able to obser5e man2 ot er de8artments and to &et an #dea. Of co%rse ne5er a5#n& to adm#t o4 man2 t #n&s 4ere totall2 %n/no4n to me and ne4 to me b%t I co%ld tra5el bac/ ome and /no4 beca%se #t 40%ld a5e been d#ff#c%lt %st to &o to c%rr#c%l%m comm#ttee meet#n& #n a 8lace 4 ere t e2 ad ne5er been or at least not #n t e reco&n#Aable 8ast tense before I ad come.

\$o I learned from all t ese ot er 5#s#ts bes#des 8la2#n& concerts at t em and &o#n& to ! at ol#c sc ools) 8rotestant sc ools) all o5er t e co%ntr2) I learned to &et an #dea. We ad ne5er ad a 4ee/l2 st%dent rec#tal. T at met 4#t 8rotests to a certa#n n%mber of t e fac%lt2. One of t e 8ersons 4 o made #t e0d@P#%4% 40%0%5#n&A&AR40% b%t #f t ere ad been one) e 40%ld a5e been t e ead of #t. He co%ld also re8a#r and t%ne 8#anos 9%st as a obb2. \$o t ose t4o t #n&s bro%& t me to #m. We seemed to t #n/t e 5er2 same 4a2 and e ad come from a lar&e %n#5ers#t2 ere. I for&et 9%st 4 ate5er tem8ted #m beca%se #t 4as certa#nl2 /#nd of a desert #n man2 4a2s) b%t Jac/ Ho%ts reall2 seemed to be res8ons#ble for %s be#n& enco%ra&ed eno%& to sta2. As I sa#d) e co%ld t%ne 8#anos. I t #n/ 4e tal/ed abo%t m2 d%t#es on cam8%s.

M: ! an 20% tell %s abo%t &ett#n& t e c%rr#c%l%m to&et er and o4 t at all trans8#red6

R: Loo/#n& bac/ and /no4#n& o4 &reen I 4as) t ose 5#s#ts to t e comm#ttee meet#n&s 4#t 8eo8le aro%nd me 4 o ad been #n ed%cat#on for 2ears and 2ears) I %st ad to sort of %m8start m2 /no4led&e and I d#d t at rat er fast. Ver2 soon 4e 4ere able to a5e sen#or rec#tals. We needed to a5e a com8lete m%s#c co%rse) a m%s#c c%rr#c%l%m. I 4as able to &et t at. We ad 8eo8le 4 o 4ere certa#nl2 ca8able of do#n& #t) #f not #deall2 ca8able) t e2 ad not been called %8on) and #t3s remar/able to me t at #f 20% are #n a 8lace t at3s o%t of ste8 4#t t e rest of academe) o4 20% co%ld be as br#& t as a b%tton b%t st#ll %st sort of &et comfortable I#5#n& 4#t t at. I s%88ose ma2be t e most %n%s%al t #n& abo%t m2 ac #e5ement 40%ld be t at I 4as so de5astated b2 t e lac/ of t #s) t at or t e ot er t at I %st felt for m2 o4n 8r#de3s sa/e #f not #n& else I ad to 4or/ on #t to 4 ere 4e co%ld old %8 o%r eads.

I remember o%r band d#rector from 7arto4 ca%sed me to be 5er2 de8ressed beca%se 4e ad one st%dent) Darr2l Parsons 4as #s name) and 2o% ma2 a5e eard t at name) #t 4as a b#& name #n Met od#sm) #s fat er 4as a m#n#ster) Darr2l 4as a mar5elo%s tenor and e 4as ta/#n& 4 at 4o%ld be t e best t #n& of a de&ree at t at t#me. He 4as ta/#n& a cond%ct#n& co%rse 4 ere 4e d#dn3t a5e a band. ! an 2o% #ma&#ne a de8artment t at en5#s#ons #tself as an2 /#nd of m%s#c de8artment t at d#dn3t a5e a band6 As l#ttle as I lo5e bas#c band) b%t al4a2s be#n& #n an orc estra band) I %st 4o%ld a5e ne5er ;; I 4as absol%tel2 de5astated b2 t e fact t at 4e d#dn3t a5e one. I tal/ed to t #s band d#rector #n W#nter Ha5en and e a&reed to ta/e Darr2l Parsons on.

Well) e called me %8 I t #n/ a 4ee/ or t4o later and sa#d: I need to tal/ to 20%) 4 en can I come o5er and tal/ to 20%6 He sat me do4n and I co%ld a5e &one one of t4o 4a2s) e#t er I 4o%ld a5e sa#d to m2self enamoredI2) 4 #c I d#d) I35e &ot to do somet #n& abo%t t #s or I 4o%ld %st sa2 #t3s o8eless #f t at3s t e #ma&e of t #s so;called m%s#c de8artment) t ere3s no o8e for me. Instead of t at) I 4as enco%ra&ed b2 #s att#t%de. He ca%sed me bas#call2 I s%88ose to sta2 and a5e o8es to b%#ld %8 a de8artment.

R: I 4as st#ll able to comb#net e boo/#n& of concerts) I ad to a5e ment#oned 4as st bo ! /tra

Ne4 ?or/ 4 #c ad st%8endo%s for sc ools 4 o d#d not a5e orc estras and t #n&s l#/e t at. \$o I 4as able to &et on t at not onl2 #n t at 4a2 for o%r sa/e ere b%t I 4as boo/ed t en b2 t #s a&enc2 all o5er t e co%ntr2. I 8la2ed concerts #n rec#tal alls and on cam8%ses and ne5er ad a rec#tal to 8laces t at 4ere 5er2 le&endar2 8ract#call2. 7eca%se t e2 all 4o%ld ta/e a concert t at 4as free to t em. M2 ent#re fee and m2 tra5el 4ere 8a#d for b2 t #s assoc#at#on of colle&es. T at 4as 8robabl2 s#m%ltaneo%sl2 m2 best 4a2 of /ee8#n& %8 m2 art#st#c re=%#rements for 8erform#n& #n m2 adm#n#strat#5e re=%#rements.

W en I loo/ bac/) I 9%st can3t bel#e5e t e n%mber of t#mes t at I 40%ld &et ome at (:++ #n t e morn#n& from be#n& #n m2 st%d#o 4or/#n& and tr2#n& to establ#s a c%rr#c%I%m for t at 9ob. I 4onder o4 I d#d #t) I co%Idn3t of co%rse no4. I 4as 20%n& eno% I &%ess. Reall2 I 4as blessed 4#t /no4#n& so I#ttle abo%t o4 bad off I 4as. I /e8t be#n& s%r8r#sed all t ro%& t e 2ears. I 4anted to tell 20% t at one of t e best t #n&s t at e5er a88ened to me 4as learn#n& abo%t an a&enc2 #n Atlanta t at for t e so%t eastern : n#ted \$tates 4as %st a to8;notc so%rce for o%r concerts and so fort .

M: We are no4 concl%d#n& o%r #nter5#e4 on December '(t .